THE LEGACY OF GRASSROOTS

THE AMERICAN INSTITUTE OF ARCHITECTURE STUDENTS
an independent, student-run, non-profit organization
The Design Process
Calendar of AIAS Events

- **June 9-12 '85**  AIA Convention
  San Francisco, CA

- **July 1, '85**  Restructuring Implementation
  — Name officially changed to
  the American Institute of
  Architecture Students
  (AIAS)
  — Elimination of regional
directors

- **August 8-11 '85**  Grassroots training session for
  local Chapter Presidents at
  AIA National Headquarters
  in Washington, D.C.

- **September 1 '85**  Tile Competition Registration
  Opens

- **November 22 '85**  Tile Competition entries due

- **November 25 '85**  Joint meeting with AIAS and
  NC/ASID

- **November 26-
  December 1 '85**  Forum '85 in New York City

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Architectures: War and Peace

The next issue of CRIT, The Architectural Student Journal, will focus on the theme:
“Architecture: War and Peace.”

The issue will examine the “architecture of peace” and tie into the theme of 1985
student activities at the AIA Convention. On
the opposite side, “architecture of war” is a
subject which has not been spotlighted, but
will be focused on in this issue.
CRIT 17
CITY DESIGN

The next issue of CRIT, The Architectural Student Journal, will investigate the theme of "City Design".

Although the topic is a broad one, students should consider the aspects of city design which respond to regional issues including political economic, social, cultural, historical, etc. The AIAS wants students to begin to understand and realize that the concepts of "city design" are not universal.

All readers of CRIT are encouraged to submit any unpublished work(s) to the editor.

AIAS Activities

January    AIA Grassroots
February   Design for Aging Competition opens
March      Steel Competition entries to be juried
April      AIAS local chapter elections for 1986-87 officers
May        Design for Aging Competition entries to be juried
June       AIA Convention — San Antonio, Texas
July       1986-1987 AIAS Executive Committee takes office
August     AIAS Grassroots
September  CRIT 17: City Design
October    AIAS Local Chapter Fundraising for Forum '86
November   AIAS Forum '86 — Phoenix, Arizona with the ASU Chapter and U. of Az.
December   Happy Holidays

ITALY: CITIES, ARCHITECTURE & ART

May 20 — June 25

Trevi and study the cities, the architecture and the art of Italy: Rome, Naples, Florence, Milan, Verona and Venice, also Faenza, Tivoli, Capri, Civitavecchia, Orvieto, Spoleto, Assisi, Todi, Arezzo, San Miniato, Lucca, Pisa, Livo, Boligna, Sanremo, Monerrna, Parma, Genoa, Montalcino, Vicenza.

Tuition approximately $2,292, includes most local transportation and entrance fees to historical sites. Registration must be completed by May 10, 1986. (Course: 40G 351 and 40G 451; 6 units total)

Package, other than tuition, including air fare (Miami–Rome, Milan–Miami), lodging and insurance approximately $1,250. (Packages with alternative USA departure—arrival points may be available.) Add food and other expenses to your budget; $525 may be a reasonable estimate for food expenses. Figures and locations subject to change. Send $100 deposit to instructor for reservation and as an initial deposit for above mentioned package. Total payment of package due April 1, 1986.

Instructor: Associate Professor Thomas L. Lopez-Gottardi, School of Architecture, University of Miami, P.O. Box 249578, Coral Gables, Florida 33124. Telephone: (305) 252-3438 or (305) 444-1994.

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The *INDIGENOUS CITY*
AIAS Programs
1986–87

Forum—The National Architectural Student Convention
The AIAS student FORUM provides students with the opportunity to learn, to meet new people with common interests, and to communicate with other students, educators and professionals concerning architectural education and professional development.

Forum '86 is being hosted jointly by Arizona State University and the University of Arizona and will take place November 25–30 at the Tempe Mission Palms Hotel in Tempe, AZ. The theme of the convention will be "Permeable." Speakers include Barton Myers, AIA, Steve Peterson, Steve Iacour, and Jon Jerde. Deadline for registration is October 31, 1986. For further information contact Tom Avati, Forum Chair, School of Architecture, Arizona State University, Tempe, AZ 85287.

Student Activities at the AIA Convention
AIAS activities at the AIA Convention consist of major seminars, workshops, and special programs aimed specifically at students and young professionals. The AIAS program provides an excellent opportunity for student/practitioner interaction, networking, and professional development.

AIAS activities at this year's AIA convention will take place in Orlando, Florida over the dates June 19–22, 1987. Contact the National Office for further details.

AIAS Grassroots
This leadership and training seminar sponsored by AIAS introduces student chapter leaders to the programs of AIAS for the upcoming year and also provides the Council of Presidents with the opportunity to affect association policy and to address issues in architectural education.

Student chapter presidents are fully funded to attend the AIAS Grassroots meeting, which takes place annually in August.

Publications
The AIAS publishes a monthly newsletter, AIAS News, during the academic year. This is the association's vehicle to keep students and educators abreast of recent developments in AIAS activities and programs as well as issues of importance in the schools. The AIAS also publishes competition catalogs and other periodic publications.

Chapter Awards
Each year the AIAS presents cash awards to student chapters for their efforts throughout the year, or for special efforts on a particular chapter project. "Chapter of the Year" and "Chapter Project of the Year" award nominations are solicited in the spring and submissions are reviewed by the AIAS selection committee at the National AIA Convention.

The AIAS also presents an "Educator Honor of the Year" award to an individual teacher who makes a special contribution to architectural education.

More information on the awards are available in the AIAS Handbook or from the AIAS National Office.

Competitions
AIAS sponsors national student design competitions annually in conjunction with trade or professional organizations to provide students with alternative methods of defining, exploring, and presenting solutions relating to the direction of architecture. The entries are judged by students and distinguished professionals and winners are published in competition catalogs.

McDonald's: A Unique Image, sponsored by the McDonald's Corporation, is one of two AIAS fall competitions. It challenges the student to create a new architectural direction for McDonald's freestanding buildings. Jury: Philip Johnson, FAIA, Robert A.M. Stern, FAIA, John Dixon, FAIA, a McDonald's executive, and a student juror. First prize $6000; Second prize $3000; Third prize $1000. Registration form and entry fee of $10.00 must be sent to the AIAS National Office, postmarked by November 15, 1986. Jury on Jan. 8, 1987 in New York City.

The Culinary Institute of New Orleans, sponsored by the Ceramic Tile Distributors Association is the other AIAS fall competition. The challenge is to design a culinary institute on a site adjacent to the Piazza d'Italia in New Orleans, LA. Jury: Charles Moore, FAIA, Peter Eisenman, FAIA, Stanley Tigerman, FAIA, Jason Clevenger, and a student juror. First prize $3500; Second prize $2000; Third prize $1000. Registration form and entry fee of $12.00 must be sent to the AIAS National Office, postmarked by October 31, 1986. Jury on November 25 at Forum '86 in Tempe, AZ.

The Roof of the Future, sponsored by the National Roofing Contractors Association, is the AIAS winter Competition. The project deals with the design of an intercity high speed rail station set in Florida. The challenge will be to design an open-air station facility where the roof is the primary structural and aesthetic element in the design. Registration opens November 10 and closes January 31. Submissions due to the AIAS National Office by Feb. 11. First prize $5,000; Second prize $3000; Third prize $1000.

American Life, sponsored by American Life and Accident Insurance Company, is the spring AIAS Competition. The competition will challenge architecture students to design the development of a 277 acre tract of land outside of Louisville, KY, and to examine and to explore the issues of designing quality involved in the creation of a showcase suburban environment. Registration opens February 1, 1986 and closes April 17, 1987. Submissions are due April 28, 1987. First prize $5000; Second prize $3,000; Third prize $1,000.

Jury Selections
AIAS chapter members are eligible for nomination to participate on AIA awards juries which bring public recognition to distinguished design accomplished by American architects. Student positions are available on four AIA juries, and all expenses relating to travel are covered for the student.

Consult the AIAS Handbook or call the AIAS National Office for further information.

Special Events
The Mies and More Charrette is a series of student design charrettes which take place this fall to commemorate the 100th anniversary of the birth of Ludwig Mies van der Rohe. It is sponsored by the AIA, AIAS, and ACSA. Student design teams from more than 25 schools of architecture will work with practicing architects, using the same programs and contextual issues that Mies faced years ago. Team works will be exhibited at the AIAS Forum in Tempe, AZ. The six 48 hour charrettes are scheduled in conjunction with the ACSA Regional Meetings. For further information, contact Maurice Payne, AIA at (202) 626-7504.
AIAS Programs
1986-87

Forum — The National Convention of Architecture Students

The AIAS Forum, hosted every November by students at an American school of architecture, is one of the largest intercollegiate gatherings of architecture students. Each convention explores a specific issue in architecture, with lectures, discussion groups, and tours. Social events provide opportunities to meet others from across the country, as well as invited educators and professionals. The Boston Architectural Center will host Forum '87 from November 24 to 29, at the Copley Plaza in Boston's Back Bay. For further information, contact Mary Silveria, Forum Chair, 320 Newbury Street, Boston, Massachusetts 02115.

Student Activities at the AIA Convention

At the AIA convention each summer, the AIAS sponsors seminars, workshops, and other programs specifically for students and young professionals. Students have found that the AIAS' participation in the convention provides a route for consulting practitioners on issues of professional development.

This year's AIA convention will take place in Orlando, Florida from June 19 to 22; it will focus on the theme of Fact, Future, and Fantasy. The AIAS plans a student/practitioner design charrette on Saturday, June 20. Design teams will be comprised of three students, an intern, and a practitioner of national standing; all will collaborate on a problem that addresses the directions we should pursue in architectural design.

The AIAS will host a student Job Expo throughout the duration of the convention. Representatives from major firms will be present for interviews, as well as reviews of portfolios and resumes. All students registered for the convention are welcome to consult these representatives for information on entering the profession.

This year the Walter Wagner Forum will explore the topic "Quantity vs. Quality: Dealing with an Expanding Profession." John Fasano, enrolled at the Boston Architectural Center, will serve as student representative in the Forum's panel.

A roundtable discussion, organized by the AIAS, will feature the foreign architects who will become Honorary Fellows of the AIA in 1987. This panel will address issues in architectural education; student participation will be welcome.

AIAS Grassroots

This leadership and training seminar sponsored by the AIAS introduces student chapter leaders to programs for the upcoming year. It also provides the Council of Presidents with the opportunity to affect association policy and to address issues in architectural education.

Now in its third year, Grassroots has become the most important program that the AIAS sponsors. AIAS presidents will have the opportunity to participate in various workshops, seminars, and discussions designed to develop leadership skills. Grassroots provides an introduction to the AIAS, promotes the exchange of ideas between schools, and helps the AIAS to become a more effective organization for students of architecture. Student chapter presidents receive full reimbursement for attending the AIAS Grassroots meeting. In 1987, it will take place at the AIA building in Washington, D.C. from August 5 to 9.

Competitions

Every year, the AIAS sponsors national student design competitions in conjunction with trade or professional organizations. Each has a site and program designed to explore methods of defining, exploring, and presenting new solutions to timely architectural issues. Entries are reviewed by students and distinguished professionals; winners are published in competition catalogs.

McDonald's: A Unique Image

In autumn, 1986, the AIAS and McDonald's Corporation sponsored a competition for new concepts in fast food restaurants. Entries were judged by Philip Johnson, FAIA, Robert A. M. Stern, FAIA, John Morris Dixon, FAIA, Fred Mathias, FAIA, McDonald's corporate architect, and Katherine Pedersen, a student juror from Miami University of Ohio. A first prize of $4000 was awarded to Dagoberto Diaz and Orlando Perez of the University of Miami. The second prize of $3000 was taken by Robert L. Burns of Montana State University; the $1000 third prize went to Stephen Evans of Auburn University. Honorable mentions were awarded to Mark Gajda of Arizona State University; Robert S. Westling of Pratt Institute; John V. Fontillas of the University of California, Berkeley; Tirso Martinez, the University of Miami; Mark S. Fitzgerald, the University of Illinois at Urbana-Champaign; and Mark C. A. Moya of Woodbury University, Los Angeles.

The Culinary Institute of New Orleans

This competition in autumn, 1986 gave students the chance to design a culinary institute adjacent to the Piazza d'Italia in New Orleans. Jurors included Charles Moore, FAIA, Stanley Tigerman, FAIA, Peter Eisenman, FAIA, Jason Clevenger, a New Orleans chef, and Gordon Julius III, an Andrews University student. The Ceramic Tile Distributors of America sponsored the competition. Awards of $2165 went to John Low of Kansas State University; the team of Richard Rosa and Scott Cottingham of Syracuse University; and Dragos Patrascu of the University of Illinois at Urbana-Champaign. Honorable mentions went to Jen-
AIAS Programs
1987-88

Forum – The National Convention of Architecture Students
The AIAS Forum, hosted every November by students at an American school of architecture, is the largest intercollegiate gathering sponsored by architecture students. Each convention explores a specific issue in architecture, with lectures, discussion groups, and tours. Social events provide opportunities to meet others from across the country, as well as invited educators and professionals. The Boston Architectural Center hosted Forum '87 from November 24 to 29, at the Copley Plaza in Boston's Back Bay. The University of Illinois invites students to Chicago for Forum '88. Call the AIAS National Office for further details.

Student Activities at the AIA Convention
At the AIA convention each summer, the AIAS sponsors seminars, workshops, and other programs specifically for students and young professionals. Students have found that the AIAS' participation in the convention provides a route for consulting practitioners on issues of professional development.

This year's AIA convention will take place in New York City from May 15 to 18 with the theme of Art and Architecture. The AIAS will host a student job Fair during the convention. Representatives from major firms will be present for interviews as well as reviews of portfolios and resumes. All students registered for the convention are welcome to consult these representatives for their perspectives on entering the profession.

AIAS Grassroots
This leadership and training seminar sponsored by the AIAS introduces student chapter leaders to programs for the upcoming year. It also provides the Council of Presidents with the opportunity to guide association policy and to address issues in architectural education.

Now in its fourth year, Grassroots has become the most important program of the AIAS. Here, chapter presidents have the opportunity to participate in workshops, seminars, and discussions designed to develop leadership skills. Grassroots provides an introduction to the AIAS, promotes the exchange of ideas between schools, and helps the AIAS to become a more effective organization for students of architecture. Student chapter presidents receive full reimbursement for attending the AIAS Grassroots meeting. This year, it will take place at the AIA building in Washington, D.C., during the first week of August.

Competitions
Every year, the AIAS sponsors national student design competitions in conjunction with trade and professional organizations, or corporations with an interest in architecture. Each has a site and program that promotes new design methods and novel solutions to timely architectural issues. Entries are reviewed by students and distinguished professionals; winners are published in competition catalogs. This year, the AIAS is sponsoring three national student design competitions.

A Conference Center in Barcelona, Spain
In autumn, 1987, students designed a conference center in Barcelona, Spain as part of a national competition sponsored by the Ceramic Tile Distributors of America. The site of the conference center was directly adjacent to the Casa Vicens, a house designed by Antoni Gaudi in 1883. Juniors included Joseph Escherick, FAIA, of Escherick Homsey Dodge and Davis, San Francisco, Ian Frederick Taberner, assistant professor at Lawrence Institute of Technology, and Douglas Egehertson, AIA, of Textile & Associates, Inc., and an AIA Board Member from Massachusetts. The first prize carried a $5000 cash award, second prize was $2000, and third prize was $1000.

Imagination in Architecture
The Winter 1987–88 national student design competition, sponsored by Lehigh Portland Cement Company, involves the design of an airport terminal using architectural white cement as the primary structural and finish material. The competition challenges students to design a new airport terminal facility for Dulles International Airport, an architectural landmark designed by Eero Saarinen. Over $13,000 in cash awards will be presented to
Meetings at a glance

June 18-21

AIA Convention, Chicago
This is a must-attend event! The XVIIIth Congress and XIXth General Assembly of the International Union of Architects (UIA), the 1993 American Institute of Architects’ (AIA) National Convention, WorldExpo93, and NeoCon93 will all collide in one spectacular week in Chicago. Hosted by the AIA, representatives of every national architectural society in the world will attend— as if going to Chicago to experience world-renowned architecture wasn’t enough.

Every year the AIA hosts a convention attended by architects, students, and related professionals focusing on a particular theme to provide a program which addresses timely, relevant, and interesting issues in the total scope of architectural practice today. This year’s theme is “Architecture at the Crossroads: Designing for a Sustainable Future.” The convention involves a plethora of AIA business sessions, speakers on sustainability, seminars, exhibits, workshops, and special programs aimed specifically at students and young professionals.

The special discounted student registration fee to attend the AIA Convention is only $30; student accommodations are also available at the University of Illinois at Chicago at the rate of $19 per night, which will provide you with a single bed in a double room with another convention participant. Bus service is provided to the convention center each day, however, evening activities require taxi service.

The AIA Host Chapter Party is scheduled for Friday, June 18, 7:30-11:00 pm; location and band to be announced soon; both sure to be exciting and seedy. Cost for the party is $20 for professionals, $10 for interns, and $5 for students. Check with your chapter president and watch the AIA News for more detailed information. Don’t miss out!

July 14-18

Grassroots 93
Every July, the AIAS Council of Presidents convenes in Washington, DC for a week of leadership training, seminars, and issue-oriented break-out sessions. The AIAS offers Grassroots Leadership Training as an important tool for chapter development to prepare each chapter president for the year ahead. Grassroots 93 will take place from Wednesday, July 14th through Sunday, July 18th. A representative from each chapter is urged to take advantage of this important opportunity.

Grassroots serves as an introduction to a range of AIAS activities and programs on local, regional, and national levels for recently elected chapter leadership. Special sessions highlight activities such as building financial resources, recruiting and involving members, planning events, and strengthening communication skills.

National directors will lead break-out sessions on the environment, government relations, chapter development and regional coordination, entry into the profession, and public awareness.

Chapter delegates have the opportunity to learn from the directors’ research and from one another’s ideas and experiences. Armed with this invaluable information and plans for successful programs, delegates return to their chapters able to avoid common pitfalls.

Current chapter presidents should look for further information and registration packets, to be mailed in April. Please share this information with your newly elected officers, and make sure your chapter is represented at Grassroots 93. The most active, strongest chapters are those who are represented at Grassroots.
Record-Keeping System
As a participant in IDP, you are solely responsible for maintaining a continuous record of training and supplementary education activities. This record has several functions. For you, the intern, it identifies areas where training is being acquired and areas where deficiencies may exist; for sponsors, it is an assessment and personnel management tool; and for state registration boards, it is verified evidence of compliance with the IDP training requirements.

To ease the process of tracking your training, a nationally recognized record-keeping system has been developed by NCARB. In addition, you may develop your own record-keeping resources or use your firm’s time management system that may accommodate the IDP training categories and areas. Because state registration boards may require NCARB’s national system, you are encouraged to contact your board regarding acceptable record-keeping procedures.

Supplementary Education System
Supplementary Education is not designed to substitute for required training in each IDP training area, but rather to enrich day-to-day experience. It serves two primary purposes: 1) to expand upon knowledge and skills you acquire through training, and 2) to keep you abreast of new information affecting architectural practice. You can earn value units for a post-professional degree in architecture if the degree follows receipt of a professional degree in architecture from a NAAB accredited program or by completing supplementary education resources recognized by your state registration board. This includes most professional development programs offered by the AIA at the national, regional, state, and local levels.

Advice from an Intern-Architect
In a recent discussion with an intern-architect a few years out of school, she confessed that while architecture school prepared her to think and design, it did not adequately prepare her to work in an architectural office. She further admitted that IDP with its training areas simply lists out what you need to do. In questioning her for advice to give current students of architecture, she replied, “Take a chance, take a risk, and enroll in IDP now while you are still in school.”

Regardless of your academic level, take the first step to learn more about IDP. Begin the transition of becoming an architect now and do not wait until graduation.

Specific details for this article were compiled from the Intern Development Program Guidelines 1993-94; published jointly by the American Institute of Architects and the National Council of Architectural Registration Boards.

Lee W. Waldrep, Ph.D., is the Associate Director of the Career Development Center at the Illinois Institute of Technology (IIT). He received a doctorate in counseling and development from The American University, a master of architecture from Arizona State University, and a bachelor of science from the University of Michigan. He also served as national Vice-President of the American Institute of Architecture Students (AIAS). He can be reached at Career Development Center, IIT, 3300 S. Michigan Ave., Chicago, IL 60616, (312) 808-7112.
Grassroots Lego Charette

As students and professionals we are becoming more aware of public outreach and its significance. It gives us a chance to see how we can become a part of the communities we affect. The AIAS has made it policy to hold an event at each of our national conventions; be sure to look for a room filled with legos at Forum! The AIAS has taken an unusual approach by reaching out to a younger generation. As grassroots approached, AIAS President Bob Bowan sent a letter to National Director Ana Lima and I, simply saying "make this event fly."

We had six very large boxes of LEGOS, two national directors, a lot of ideas, encouragement from past national officers, and school children from Washington D.C. Ana and I spent time on the phone jostling ideas around and planning a program for the charette.

We planned to have the charette in the courtyard of the AIAS building. But due to the extreme heat we moved inside. As the children arrived, the Council of Presidents (COP) was registering for their leadership conference. We started with a short presentation on the monuments, buildings, and bridges of the Washington area. After an explanation of what we do as architecture students, we asked the kids to build their own monuments, bridges, or other architectural marvels.

Let the fun begin!!! As we dumped out the boxes of legos onto the floor the kids were amazed at the sheer number of blocks they had at their disposal. One of the participants shouted, "oho...WOW...This is my dream...I have a lot of legos at home but not this many!!!" They jumped right in and started to build. After some of the COP members finished registering they came in and joined the fun. Kids from kindergarten through college were knee deep in legos, building their own monuments. The older kids (the college students) helped the younger ones with their designs and moved from group to group to see if anyone needed help. After a few hours a number of wonderful designs emerged.

As the day came to an end, everyone helped clean up the blocks. After the room was clean we had each student stand up and explain their project to the group. Some were excited while others seemed a bit shy. Regardless, everyone seemed to enjoy the day. After the presentations were finished, we gave each participant an AIAS certificate of participation with their name on it and a T-shirt.

Many thanks to all the members of the COP, National Office, and all the teachers and children for making this event a great success.

 Douglas Whiteaker
 National Director
 University of Nebraska

AIA COTE Update

The AIA Committee On The Environment last met at the annual Green Building Conference in Big Sky, MT and discussed a number of different issues including the fast approaching Environmental Design Charrettes (ECD), the Environmental Resource Guide (ERG), and a some various new business.

The biggest task that COTE is still working on is the preparation for the EDCs. Waikiki, HI and Toronto, Canada have been dropped from the list while Pittsburgh, PA has been moved to the spring, leaving 16 sites for the October 6-8 charrettes. Local contacts have been made at each of the sites. Those of you who are near a site should have received some information on the contact person for these charrettes, and hopefully have offered your services.

The Committee also looked at different types of electronic linkage. Possibilities included the WWW/AIA home page, other newly created home pages, and video links. The types of linkages used depend upon the amount of funding available. The main concern is to make sure that sites have an idea of the ongoing processes taking place at other sites. This may be a problem with the WWW because of the uncertainty of how quickly information can be posted and transferred to other sites. They also may ask students to summarize daily activities in a newsletter type format.

The newly formatted ERG is expected to be out in hardcover in early 1996. Once this is completed there will be further research into the idea of placing the ERG into an electronic format.

The committee is also continually working on establishing a stronger relationship with outside organizations such as The Department of Energy, The Environmental Protection Agency, and The International Union of Architects. There is also interest in building stronger ties with architecture students and the component AIA COTE groups. There are 85 of these component groups across the U.S. so the chance is fairly high that there is one near your school. If you are interested in establishing a relationship with these groups, if you have not already, or would just like to know more, then contact me at (419) 354-6519 or e-mail at amauer@bignet.bgsu.edu. If you have any other questions or comments about the COTE committee please do not hesitate to contact me.

Andy Maurer
National Director
Bowling Green State University
architecture on the road
baseball in the park
theater in the streets
Legos on the floor
marking the trail
and humorous anecdotes to keep you warm all summer long

the aias is an independent student-run organization
ASC/AIA growing accounting operations, holding the first design competition and establishing student representation on the IDP Coordinating Committee.

The following year, Rob Rosenfield continued on as Vice President, with Charles Guerin from the University of Houston taking the helm as President. These two officers started many current traditions, initiating the first ASC/AIA Chapter Honor Award and publishing the first issues of CRIT: The Journal of the AIAS. They also held perhaps the most unusual competition to date, which ended with the construction of a hot air balloon and its launching over the Pacific Ocean.

In 1978-79 came the team of John Jeronimo, of the University of Miami, and Mary Beth Pernar, of Clemson University. Their major accomplishments included the continuation and improvement of CRIT from a magazine format to a true architectural journal, increasing the size of the Board of Directors to include the FORUM Chair and CRIT Editor, and taking the overall operating budget of the ASC/AIA over the $100,000 mark. Jeronimo and Pernar also set in motion the largest national design competition to date, the McDonald’s Competition, which drew over 650 entries. Only the Vietnam Memorial Design Competition has drawn more entries.

The 1981-82 term of President Bill Pimplton of Berkeley, and Vice President Nora Klebow of Kent State, was one of profound change. After over 25 years of development under the AIA, it came time for the student organization to fly. It was during their term that the ASC/AIA broke from the AIA. And after several years of continued prosperity, the ASC/AIA arrived at a critical phase: the growth of the organization was beginning to outstrip the abilities and skills of two architecture students.

A new autonomy...AIAS Inc.

In 1984-85, after a thorough examination, President Tom Fowler, of the New York Institute of Technology-Old Westbury, accepted the recommendations of a special task force organized to review the structure of the ASC/AIA. Their suggestions included renaming the organization the American Institute of Architecture Students (AIAS), incorporating the organization, downsizing the Board of Directors, and hiring a full-time Executive Director to assist in the operations of the organization. In March of 1985, the AIAS brought on Carl Costello as the first Executive Director of the AIAS. The first meeting of AIAS Grassroots occurred during the summer of 1985, as chapter leaders from around the country gathered at the AIAS Headquarters in Washington, DC.

The original AIAS logo was first used in 1987. After holding a national design competition, the current version was submitted by Kim Murry of Montana State University. However, his winning entry wasn’t a favorite of the National Office, and was lost in the office files. A few years later, the logo resurfaced, was modified, and has been in use ever since.

At the beginning of the 1992-93 term of President Courtney Miller of the University of Maryland and Vice President Leigh Hubbard of North Carolina
COMMUNITY

Alumni Interviews
Will Bruder Interview
Manufactured Housing
Therapeutic Urban Village
ters, and special programming that have contributed to excellence pursuant to the AIAS Mission Statement.

Lina Grigaitis and Tak Louie, co-chair presidents at the Illinois Institute of Technology, were cited for their efforts in community outreach and chapter programming.

Diane Beckett Miller, chapter president from Virginia Tech was cited for her commitment to furthering excellence in architectural education.

North Central Regional Coordinator Robin Keen from Lawrence Tech, was cited for her outstanding efforts in leading her region through a year of special events, including the first regional Beaux Arts Ball.

The AIAS at Texas A&M University was cited for its continued excellence in combining the efforts of architecture students, while fostering an enthusiasm for architectural education.

The AIAS at Anne Arundel Community College was cited for its incredible efforts in the areas of community service. Its year-long efforts garnered a citation from Parris Glendening, the governor of Maryland.

Grassroots96

by Casius Pealer

On Thursday, August 1, 107 architecture students arrived in Washington, D.C., few of whom knew each other, the city they just arrived in, or why they were there in the first place. Through distinguished speakers, technology clubs, buffet lunches, Starbucks’s coffee, business sessions and more buffets, many of those initial questions were answered. Many more broader questions were raised, however, and we all left the conference with an enthusiasm for the upcoming year and a drive to find answers to some of those unanswered questions.

The dry version is that the conference mood was set by an inspiring lecture on leadership from Harry Robinson, FAIA, the past dean of Howard University’s Architecture School and the current president of NAAB. We brainstormed a list of people who we felt embodied “leadership,” and we broke up into small groups to further clarify our thoughts on the subject. We discussed ways to explain to our peers what both the local and national AIAS organizations do, ways to communicate and to work effectively as teams, and many different methods of fundraising. We listened to people talk about IDP, NAAB, the American Architectural Foundation (AAF), American Institute of Steel Construction, and the Boyer Report. We discussed both the structure of the national organization and some of the issues and concerns the organization should address this year.

All of this was accomplished in venues as diverse as a hotel in the throes of remodeling and the Mexican Cultural Institute in the middle of a Diego Rivera exhibit. Hopefully, everyone left with an understanding of why we all came together, a desire to come back together at FORUM, and a strong sense of why next year’s chapter presidents need to come here again.

Unfortunately, a summary of what we did does not capture any of the spirit or energy of those four long days. It’s kind of like trying to define “architecture.” Somewhere in defining it you can’t really get at the essence of why you do it. Perhaps that’s not so much a trait of architecture, but of people who end up studying architecture. Maybe people who can define and explain things are ultimately bored by them, but because architecture students are just bad at defining anything, they’re fascinated by the worlds around them. That may not be true at all, and it’s probably just that I am particularly bad at defining or explaining things and I’m trying to justify that. Anyway, I hope you get the sense that we all learned a lot at Grassroots, and we had a heck of a good time doing it—if not, ask your chapter president to explain it or come to FORUM and experience it for yourself.

Thanks to all of the Grassroots ’96 Sponsors:
• A Three Woman Press
• American Architecture Foundation
• American Institute of Architects
• AIA Washington, DC Chapter
• AIA Press
• American Institute of Steel Construction
• AmeriCorps
• Copper Development Association
• Graphisoft, U.S.
• MBNA America Bank
• U.S. Department of Energy
Grassroots 97

Washington, D.C. was filled with AIAS chapter leaders from across North America for AIAS Grassroots 97, held July 31 to August 3. AIAS Grassroots is a leadership conference that trains chapter officers to lead their chapters in the year to come.

This year’s Grassroots conference was an overwhelming success, drawing 127 AIAS chapter leaders from 86 schools. This was the largest Grassroots in history, providing an abundance of energy, activism, and knowledge, which we hope will be the prelude to a successful year of AIAS activities.

Harvey B. Gantt, FAIA, (see excerpts of his speech on page 17) former mayor of Charlotte and current chairman of the National Capital Planning Commission (NCPC), provided an inspiring keynote address. Delegates heard panel discussions on leadership, communications, fund raising/budgeting, and Council of President (COP) responsibilities. Each of the panel discussions were followed by smaller breakout sessions moderated by the five national directors and the COP editor, providing delegates the opportunity to discuss the panel discussion theme in detail.

Intertwined among panel discussions and breakout sessions were sponsor presentations and information. The national presidents from ACSA, AIA, NAAB, NCARB and AIAS participated in a five Presidents’ Discussion focused on “Internship: Who’s Responsibility Is It?”

Grassroots included one of two annual General Business Sessions (GBS) for the COP. Issues discussed during GBS included cost of the Architect Registration Examination (ARE), governance of the organization, degree nomenclature and intern wage and compensation issues.

Contact your chapter president for more information on Grassroots, or participate in FORUM 97, the AIAS national membership meeting to learn more about the AIAS on the national level.

Thanks to all of the Grassroots 97 sponsors:
- American Institute of Architects (AIA)
- AIA Bookstore
- AIA Washington, DC Chapter
- American Institute of Steel Construction (AISC)
- Birkhauser Verlag
- Construction SuperNetwork
- Einhorn Zayfuss Prescott, Architecture & Engineering, P.C.
- Graphisoft, USA
- The Greenway Group
- Hostelling International
- Industrial Fabrics Association International
- LCW Enterprises, Ltd.
- MBNA America
- United States Park Service

At AIAS Grassroots in August, 34 chapter leaders, led by AIAS past Vice President Casius Pealer and Directors Ariel Gessler and Erin Rausenberger, formulated initial concepts for the San Francisco project. The task was to design for the rejuvenation of public spaces that have been taken over by drug dealers — helping to reclaim the residents’ neighborhood. Students formed four groups that planned schemes to make the residential block breath with life again. They dealt with issues of space planning, implementing green areas, building play grounds, and making the spaces accessible and easy to circulate through. The students’ schemes will be used by AIA San Francisco and the 1998 Legacy Project Committee as catalysts for the project’s next stage.

Thanks to all of the participants in this year’s Legacy Project.

Design Charette held at Grassroots 97

For the second consecutive year. AIAS chapter leaders at Grassroots have contributed to the AIAS Legacy Project, a design charette for the host city of the upcoming AIAS national convention. The 1998 AIA convention will be in San Francisco. The San Francisco Legacy Project includes the rehabilitation of a block of residential buildings in a San Francisco neighborhood.

The Legacy Project is a public service initiative that started with the design and construction of a homeless shelter in New Orleans, site of the 1997 AIA convention. AIA President Raj Barikumar, FAIA, stated that the AIA national convention should do more than leave “hot air and garbage” for the host city. With the project in full swing in New Orleans, the AIA has started to focus on San Francisco.

Accreditation Teams

The National Architectural Accrediting Board (NAAB), in conjunction with the AIAS, is seeking AIAS members to serve on NAAB visiting teams to schools of architecture that are due for an accreditation review in spring 1999. All accreditation teams include one AIAS member. The travel and related expenses associated with the visit are paid by NAAB and AIAS.

Students who participate on NAAB teams provide an important perspective and help establish a good rapport with the respective school’s student body. Students who have participated on NAAB teams have testified that it is one of the most intense and meaningful opportunities for serious discussion of architecture and education issues.

Student applicants must be AIAS members for both the 1997-98 and 1998-99 academic years, must be enrolled in an accredited school of architecture, and must possess the interest, personal qualities, and responsibility necessary to evaluate an architecture program.

To apply, send a letter of intent and resume by May 1, 1998, to AIAS Accreditation Opportunities, AIAS National President, 1735 New York Avenue NW, Washington, D.C. 20006.

Up to three letters of recommendation should be sent to the AIAS separately and confidentially. NAAB has sole responsibility for final selection of team members. For more information, contact AIAS President Robert Morgan at (202) 626-7472 or e-mail <RLMorgan@aias.com>.
Grassroots gave me direction; I couldn't wait to start making a difference at my school. Grassroots dealt with my education, profession, future, and ambitions. I continue to question these things, but with knowledge that I could not have received in school. AIAS has provided me with knowledge.

-University of Southwestern Louisiana President

Grassroots is an invaluable part of the success of AIAS chapters and the organization as a whole. I was able to bring back ideas and excitement as well as connections that kept our chapter in touch with our neighbors. Basically, you walk out of there with more ideas and excitement about AIAS than you could possibly expect.

-University of Michigan Past President

recruitment, budgeting, fundraising, regional relations, collateral networking, leadership,

leave a legacy

Chapters will receive detailed information in April.

The American Institute of Architecture Students 202 626-7472 aiasnatl@aol.com
Building the ValueJet crash memorial: An AIAS community event

Saturday, August 29, was a special day for the University of Miami and the American Institute of Architecture Students. It was a day when students, faculty, and relatives of the victims of airline catastrophe came together to build community.

The project is a special one—the actual design and construction of a memorial to the 110 passengers who perished in the 1996 crash of ValueJet flight 592. To date, there exists no memorial to the event which occurred just minutes after take-off from Miami International Airport.

The design charrette was organized by volunteers at the University of Miami. Dean Elizabeth Plater-Zyberk, FAIA, and Jaime Correa produced an intense program of design and review, while AIAS-UM President Nestor Mejia organized the student effort. The two-day event included a trip to the crash site, a lecture on monuments and memorials, and several sessions of design and critique.

Teams were formed early and proposals presented. Following the jury review sessions, team members were encouraged to consolidate on projects deserving further development. In this fashion, 18 initial projects were reduced to two final solutions. While, however, did not end with the dismissal of a project. As the teams were forced to regroup with the shrinking number of projects, individuals worked on a series of projects. The two final solutions were the result of collaborative team effort from all participants.

Additional expert advice was added by Robert Blanco, representing the International Union of Bricklayers and Allied Craftworkers. Blanco is President of the Miami local and will be directing a team of skilled union workers who will lead AIAS members in the construction of this memorial during Pre-FORUM in November. The experience is intended to afford AIAS members a better understanding of masonry and the skilled craftworkers who install it.

The materials for the project will be donated by the International Masonry Institute, represented at the charrette by Grace Kim. IMI, who already partners with AIAS on events across the country, will also be providing a hands-on workshop at Oceanside FORUM immediately following the Pre-FORUM build.

The results of the design charrette and documentation of the memorial build will be covered in Crit 43. If you are interested in helping the International Masonry Institute, the University of Miami, and the American Institute of Architecture Students build this memorial to Flight 592, please contact the AIAS national office at <aiasmatl@aol.com>.

Grassroots ’98

Annual leadership conference:

AIAS chapter leaders from across the country came to Washington, D.C. for AIAS Grassroots July 30 – August 2. Grassroots is a leadership conference that trains and inspires chapter officers to lead their chapters for the upcoming school year.

This year over 120 students from 80 schools attended the annual conference. The students were educated, energized, and empowered with ideas and facts to take back to their local chapters for what will hopefully be a very successful year.

Activities included two inspiring keynote addresses. The opening keynote was by Jane

A success

Frederick, AIA, Democratic candidate from South Carolina, 2nd District for the United States House of Representatives. Mr. Frederick graduated from Auburn University in 1982 with a degree in architecture. She stressed the importance of the problem-solver architect taking a leadership role in the community. The closing keynote, which followed the prestigious AIAS National Honor Award Ceremony, was given by Donald A. Alston, FAIA, the 1998 National AIAS President. Alston discussed the importance and opportunities of a relationship between the AIA and the AIAS.

Delegates also heard panel discussions on leadership, communication, fundraising/ budgeting, and Council of President (COP) responsibilities. Each of the panel discussions were followed by smaller breakout sessions moderated by the national board of directors which provided for the exchange of specific ideas and discussion. Dispersed among the breakout sessions were sponsor presentations and informational items. The traditional Five Presidents’ discussion was held with representatives from AIA, ACSA, NAAB, NCARB, and AIAS. The title of the discussion was “Orphaned Intern: Whose responsibility Is It?”

Grassroots included one of the two annual General Business Sessions (GBS) for the COP. Issues discussed during GBS included diversity, degree nomenclature, regional coordinators, and community service.
the journal of the american institute of architecture students

SPRING 1999
AIAS Grassroots '99

July 22-25, 1999
Washington, DC

The Grassroots leadership conference is a time for incoming AIAS chapter presidents and Regional Coordinators to sit down with the National Board of Directors, and over 100 other chapter leaders, to jump-start the year. This orientation weekend will help each chapter president become more aware of his or her responsibilities to enhance architectural education on the local level. Mix it all together with workshops and leadership training, and it is a weekend that can't be missed!

All chapter presidents are strongly encouraged to attend.

Contact the National Office at (202) 626-7472 or email aiasnatl@aol.com for more information.
Order in chaos
Fall 1999

The Journal of the American Institute of Architecture Students
The AIAS is an independent, non-profit student organization
Building Bridges, Not Walls

Dedicated to evolving communities, the American Institute of Architecture Students (AIAS) is joining forces with the American Architectural Foundation (AAF), Association of Collegiate Schools of Architecture (ACSA), and American Institute of Architects (AIA), to become a clearinghouse for community service and K-12 resources and opportunities available to architecture students and professionals. The unique experiences and opportunities inherent in community service and outreach foster an appreciation for community values and ethical standards that are invaluable to the preparation of an unpracticed architect. Recognizing this, AIAS has committed itself to ensuring that all members and students of architecture have the opportunity to participate in such programs either within their local community or through AIAS National events, such as the 1999 PreFORUM: Educating Children Through Architecture.

To aid in these efforts, the AIAS National Office has published the first official AIAS Community Service Handbook, presented to chapter leaders as a resource to initiate community involvement within their local area. Two established community service organizations with hundreds of local affiliates across the continent—Christmas in April USA and Habitat for Humanity, International—are featured in the handbook, introducing limitless opportunities and resources for chapters. Chapter leaders have been encouraged to begin a dialogue with either organization or any other local community organization.

In the words of the late Ernest L. Boyer and of Lee D. Mitgang, "To have an impact on the critical issues affecting community life...there must be a seamless connection between learning, the generation of new knowledge, and community service." AIAS is committed to building this bridge between academia and community service. As a member of AIAS, challenge yourself, and your chapter, to strive for this seamless connection.

TOP: AIAS President Melissa Milicoff found herself on the back side of the podium this year. Grassroots is a time many chapter leaders determine they will run for national office.

ABOVE: AIAS National Director (East) Jeffrey Lein, of Carnegie Mellon University, leads a breakout group on chapter management.

BELOW: A record number of Grassroots attendees filled the AIA building in Washington, D.C., for the four-day leadership conference.
**Breaking New Ground at AIAS Grassroots '99**

Leaders from across the continent united in Washington, D.C., July 22–July 25, 1999, for the annual AIAS Grassroots Leadership Conference. Elected AIAS leaders provided attendees with a wealth of information regarding AIAS on the local, regional, and national levels. Other discussions focused on membership recruitment, fundraising strategies, communication, collateral networking, and effective leadership techniques.

Grassroots' highlights included: a keynote address by renowned architect Hugh Newell Jacobsen, FAIA, along with discussions of redefining the roles and responsibilities of the COP, RCIs, and National Directors. There was also an informative panel discussion on paths to licensure; and an overview of AIAS's unmatched partnerships with numerous product and publication vendors such as Autodesk, McGraw-Hill, AIA Trust, and John Wiley & Sons.

Friday afternoon continued with one of Grassroots' most significant traditions by hosting a panel discussion with the presidents of the five architectural collateral organizations (AIIA, AIAS, ACSA, NAAB, and NCARB), the only public forum uniting the five leaders. This year's discussion focused on the role of architects in society and will be broadcast on the AIAS National web site. Saturday ended with a keynote lecture by architect Mark McInturf, AIA, and the announcement of the 1999 AIAS National Honor Awards recipients at a special evening hosted by the University of Maryland School of Architecture. Mark your calendars today for Grassroots 2000.

**Under Construction No More**

The new and improved AIAS National web site is the quickest way to reach the tools to advance students of architecture around the world. This site, hosted by Viscom, Inc., will be updated regularly by the National Office, keeping student views in the forefront on issues related to the teaching and practice of architecture.

The redesigned AIAS National Website brings with it a new feature known as *OnLine*. It will feature some of the information you are used to seeing in *Cur*!, like book review lists and other resources. *OnLine* will also have expanded coverage of select stories from the current issue in print. This will also afford the opportunity to follow up on stories on a more real-time basis.

Visit http://www.aiasnatl.org as well for up-to-date AIAS news, membership information, information on career opportunities, chapter resources, conference updates, collateral information, and AIAS chapter listings. Enter your AIAS membership number and receive instant access to members-only resources such as a resume posting section to be viewed by prospective employers, internship opportunities, membership benefits and discount information, and much more. Also, AIAS members can access resources such as VisualLibrary.com, AIA Documents, and AIA Jobnet, with links to other online magazines.

Jointly with this site, AIAS members will receive direct e-mail from the AIAS National Office, quickly bringing pressing issues to the attention of each member. Look forward to regular e-mail updates announcing additions and changes to the AIAS National web site.

**1999-2000 AIAS Regional Coordinators**

**Midwest Quadrant**
Nicole Kuhr, *Midwest North*
Wayne Chubb, *Central North*
Jason Pierce, *Midwest South*
Heidi Machul, *Central South*

**Northeast Quadrant**
Rachel Zembery, *Inland East Coast*
Brian Grieb, *Metropolitan D.C.*
Tracey Hunter, *Metropolitan D.C.*
Heather Oldroyd, *New England*
David DiBenedetto, *New England*

**South Quadrant**
Jake Schrickling, *Texas-Hawaii*
Stacey Safko, *Southeast*
Daniel Velasquez, *Gulf Coast*
Michelle Rice, *Florida & Puerto Rico*

**West Quadrant**
Jamie Poladian, *California*
Kim Simon, *Pacific Northwest*
Ken Ballard, *Southwest Mount.*
Mark Your Calendars:
AIAS Grassroots 2000

- AIAS' annual leadership conference takes place in Washington, D.C., beginning Thursday evening, July 27, through noon on Sunday, July 30. Top AIAS leaders will provide chapter presidents with a wealth of information about the AIAS on the local, regional, and national levels.

  A former AIAS Chapter President once described Grassroots as "an invaluable part of the success of AIAS Chapters, and the organization as a whole.... Basically, you walk away with more ideas and excitement about AIAS than you could possibly expect." Highlights include guest speakers; defining responsibilities of Chapter Presidents; workshops on IDP, community service, financial matters, leadership, and membership recruitment ideas; and an overview of the partnerships AIAS has with vendors such as Autodesk, MBNA, International Masonry Institute, Vinyl Institute, American Institute of Steel Construction, and John Wiley & Sons.

  Chapter Presidents, watch your mailboxes; registration information will be mailed in early April. All registrants must be members in good standing as of the date of registration.

  Call the AIAS National Office, or email us at aiasonfai@aol.com if you have any questions. We look forward to seeing delegates from all AIAS chapters in the U.S. and Canada! □

FORUM 2001 Site Selected

- Delegates at FORUM selected the host chapter for FORUM 2001, Carnegie Mellon University, Pittsburgh, Pa., to host the AIAS' 45th annual convention. Carnegie Mellon's bid was based on the premises of Pittsburgh's recent efforts in sustainability, adaptive reuse, historic preservation, and revitalization. These topics lie at the forefront of the profession, and will be issues that students will have to address as they enter the profession. Many cities are reinventing themselves to welcome technological advances, Pittsburgh distinguished itself by nurturing these advancements while honoring its unique industrial history.

  The city will serve as a laboratory for learning and understanding these topics while boasting top leaders in these fields, each of which have extended their support for Steel City FORUM 2001. □

Build the 100,001st Habitat for Humanity House

- This year, for the first time, AIAS has the privilege of nominating students to attend the 2000 Jimmy Carter Work Project. The selected AIAS members are funded to attend the nine-day blitz build. Located in Americus, Ga., the selected members will work with the volunteer crew from the Vinyl Institute to build the 100,001st Habitat for Humanity house. Both educational and rewarding, the experience of working with other skilled workers with vinyl products will move your education beyond the classroom.

  To apply, simply submit a one-page letter of intent, a one-page resume, and up to three letters of recommendation to the AIAS National Office, attn: Vinyl Institute, 1735 New York Avenue NW, Washington, D.C. 20006. Applications must be postmarked by Friday, April 14, 2000. (A special feature story on the Vinyl Institute can be viewed on page 19 of Crit 45.) □
Grassroots 2000: A great success

Student leaders from across North America united in Washington, D.C., July 27-30, 2000, for the annual AIAA Grassroots leadership conference. Elected AIAA leaders provided chapter leaders with a wealth of information regarding AIAA on the local, regional, and national levels. Over the three days, chapter presidents and representatives were provided the tools to enlighten their fellow students and expand their understanding of architecture, as well as the means to better the communities we live in through our chosen field.

Grassroots kicked-off with a welcome address by Norman Kocen, FAIA and EVP/CEO of The American Institute of Architects and closed with a keynote lecture by John F. Torti, AIA, at a special evening event hosted by the University of Maryland School of Architecture. Over the course of the three-day conference, discussions focused on chapter management, internship, membership recruitment, fundraising strategies, communication, collateral networking, and effective leadership techniques. There was also an overview of AIAA's unmatched partnerships with numerous product and publication vendors such as the American Institute of Steel Construction, Inc. (AISC), International Masonry Institute (IMI), Autodesk, McGraw-Hill, AIA Trust, and John Wiley & Sons.

Friday's business activities concluded with a panel discussion by the presidents of the five architectural collateral organizations (AIA, AIAA, ACSA, NAAB, and NCARB)—one of Grassroots' most significant traditions and the only public forum uniting the five leaders. The panel discussion concluded with the highly anticipated announcement of the 2000 AIAA National Honor Awards honorees. The awards pay homage to outstanding chapters, chapter presidents, regional coordinators, educators, special accomplishments, and student research nominated at the close of the 1999-2000 academic year. All honorees will be formally recognized at the annual Honor Awards Ceremony during FORUM 2000 in Los Angeles.

Mark your calendars today for Grassroots 2001, in July. Contact your chapter president for more information on Grassroots or to participate in FORUM 2000, the annual membership meeting of the AIA. To learn more about the AIAA on the national level, visit www.aiaasatl.org.
going beyond green
Grassroots Issues
[MARK SANTA MARIA]

To the first- and second-year architecture students:
Attending Grassroots 2001 was certainly an enriching and enlightening experience for me. Seeing the fiery devotion for this profession in the cold boardroom was inspiring. The enthusiasm of these leaders from all over the country inspired me to not only become more involved with my local chapter, but also to get involved on a national level. A little over six months ago, I attended a local AIAS meeting for the University of Illinois at Urbana-Champaign, and the executive board asked the members (those of us who attended the meeting, anyway) for representation from the underclassmen. A freshman at the time, I figured, why not? So I stayed after the meeting, and gave them my name and interest. I was the only applicant, and to make a long story short, I am now the co-vice-president, and I attended Grassroots.

First of all, I would like to say that the four days in Washington D.C. were great. The opportunity to meet so many architecture students away from home was a very pleasant and welcome experience; it was a fruitful change of pace. I was able to learn from them, hear of the varying AIAS programs around the country, and hear new-to-me views on architecture itself.

One particular issue I heard a great deal about concerns studio culture. Talking to as many students as I could, I found that most were third- or fourth-year students, and those who were my age had already taken a studio their first year. I came to the realization that I was most likely the only Grassroots attendee without design studio experience. Without personal studio know-how, I asked other chapter leaders about their own experiences in studio, and what I should look out for, or how I should prepare. The responses were similar, mainly advising me to get ready for a year's worth of hell on earth. This “nightmare” (from what I gather) has become a cliche in the profession, but the real consequence of stressing our physical limits has finally become tragically obvious.

The recent death of an architecture student at the Savannah College of Art and Design who drove home after studio late at night brought the circumstances of this “culture” to a higher importance at Grassroots. The national office decided to create a “Studio Culture Task Force,” which will investigate and research how the studio life affects students and possibilities for a remedy to the exhaustion so many students over the years have grown accustomed to.

Of course, the studio experience is a tried and true immersion method of learning architecture. Making boards and models is necessary to understand and learn architecture as a profession. I originally thought that the problem with studio was nothing more than procrastination. However, I learned at Grassroots that many times, this is not the case. The sheer volume of work that needs to be done in such short periods of time is staggering, and the pressure to complete the work can (admitted by several people) lead to a sort of madness.

Hearing these stories, I was inspired to put my name on the list for the task force. Even with no experience in studio, I feel that it should be every architecture student's duty to educate himself or herself and others about effective time-management skills, and how to make the most of whatever hours you may spend in studio. It is possible to avoid the late nights, as one person I talked to told me she never once pulled an all-nighter, and never once stayed in studio past midnight.

Perhaps later this year, when studio hits me for the first time, I'll be able to relate to everyone else. Perhaps I'll be able to manage my time efficiently, and avoid some late nights. Perhaps I'll be able to guide some younger students to follow that path as well. So here I go, boat against the current.

Mark Santa Maria is a sophomore at the University of Illinois at Urbana-Champaign and serves as Vice-President for his school’s local AIAS chapter. This past summer Mr. Santa Maria worked at Gary Lee Partners in Chicago, a high-end interior architecture and design firm. At the time of printing, Mr. Santa Maria, having begun his first studio course, had already spent a night at his desk.
Emergence
ing to keep it. We'll also discuss the hidden job market (hint: 80% of openings are never publicly announced.) How do you find hidden opportunities? How do you ensure that your name and résumé will be considered? What can you do to access opportunities that aren't formally offered?

Our presenters will discuss placement firms, informational interviews, real networking, broadcast letters, and other tactics and tools that can help you create a job when one may not even exist.

We've also invited professionals to speak with you about the choice to pursue licensure, how to continue earning IDP Training Hours even if you are not employed in a qualified work setting, and how to take advantage of free AIA membership and resources.

Finally, we are planning both résumé critiques and interviews running throughout the Grassroots programs. Several local firms have agreed to interview attendees and provide brief critiques on your performance. Some of these firms are also seeking qualified young professionals to join their staffs.

There are many tools available to you and numerous choices you can make about your career path. We have designed the Career Track at the AIAS Grassroots conference so you can discover and explore a wide range of possibilities. We are certain that you will leave Washington, DC with higher confidence, greater awareness, and much brighter employment prospects.

The Career Track will be a separate program running concurrent with the Leadership Track and the Freedom by Design Orientation. We will still bring all of the participants of the Grassroots programs together for keynote lectures, the National Building Museum “Spotlight on Design” program, and the traditional AIA Barbeque.

This should be an extraordinary AIAS Grassroots conference, and more information will be available on the AIAS Web site in the coming weeks.
Several articles in Cn't and the plethora of resources provided by schools and professional organizations emphasize the challenges and opportunities for careers in the architecture profession. AIAS takes our members' essential need to find meaningful and rewarding employment very seriously. At this year's AIAS Grassroots conference in July we will be launching a programmatic track dedicated to supporting you in your job search — whether you are graduating this year or three years from now.

The Career Track will challenge you to critically assess your skills and experiences. Have you built your résumé on accomplishments, or simply listed project descriptions? Are your interviewing skills up to the challenge of going head-to-head with dozens (if not hundreds) of other applicants? Have you been practicing the art of turning an informational interview into a hiring interview?

These skills and techniques will form the basis of this new element of the Grassroots conference. We will begin with a panel of firm leaders who will discuss the aptitudes and qualifications they seek in new hires and the 'real life' of working in a firm. Next we will host a panel focused on 'alternative' career paths in architecture, when individuals with architectural backgrounds will discuss the rewards and challenges of publishing, manufacturing, engineering, and nonprofit work.

Traditional résumé reviews will also be a component of the Career Track. We have planned a session on building content for your résumé (design is up to you) and working your cover letter to support your résumé. We have invited professional recruiters from several firms to present and offer on-site reviews and suggestions. We will also run a full session on interviewing skills — from phone screenings to in-person interviews to 'fishbowls' and salary negotiations. These sessions have been designed to ensure that you will develop the foundation skills to set you apart from your competition.

Sessions will also cover strategies for finding your ideal position, preparing a plan to get that position, and work-
LEADERSHIP, THE AIAS AND YOU!

AIAS Chapter leadership is challenging. It requires a wide range of skills and knowledge almost none of which are taught in school. From running a meeting, to recruiting new members, to organizing events, running the financials, managing the bank account, interfacing with the administration and professional community, and so forth.

KNOWLEDGE:
In order to be a successful leader, you need to know how to accomplish things. You need to have access to information, understanding of options, experience in processes and evaluating risks and rewards. The amount of knowledge necessary to be a successful leader ranges from the mundane (here’s how to open a bank account) to the extraordinary (here are the categories that you can get IDP credit for in your Freedom by Design program).

The first tenet of true leadership is that: You do not need to know everything, but you do need to know where to go to learn more.

NETWORKING:
The Second Tenet of true Leadership is: “Never stand alone.”

People are more active and engaged when you give them something to do. Most people do not join a team to side on the sidelines and watch. Unfortunately most new leaders fall into the trap of not trusting their team to do the job. Thus we spend the majority of the conference focused on delegation! Delegation gives people a reason to be on the team. It allows them to step up and do something meaningful. Yet delegation is tiring for most of our young leaders. They naturally don’t want anything to fail, but even more so, our members have a vision of what they want to see at the end of a project. Good leaders need to give up control and focus on results.

Whom to assign to: The AIAS mentors suggest that you have a breakdown of 20/60/20 in terms of your members. 20% will do things without being asked. They are self motivated and excited to be part of the group. They have commitment and passion. These are your key people and it is a failing of new leaders to ask these some 5 people to do everything every time, simply because you know it will get done. It burns these people out and it fails to develop new people.

You also have 20% of your members who will not really participate in anything. They are happy to lurk at the edges of the organization. The best people to tap are the middle 60%. These folks are the “average member”, they come to meetings and participate, but they aren’t signing up for everything and they may not even raise their hand very often. These people are your flowers waiting to bloom, your diamonds needing a bit of polish. The best way to engage them is to offer them a small discrete task that is important.

How to Assign: Assigning projects requires thought. At the AIAS, we advocate for SMART assignments: Specific, Measurable, Achievable, Relevant, and Time bound. In addition, when assigning projects, it helps to align the task with someone’s interests and strengths. The best leaders understand their people, break up large tasks into smaller pieces, assign those pieces and then support their people as they move forward.

How to Follow Up: Management is a skill. It takes some training, some practice, and some effort. AIAS Grassroots teaches our leaders that there are 3 core aspects to management: A) Regular follow up is the key. Establishing a regular schedule of contact to ensure that the team member feels supported without being micromanaged is critical. B) Allow them to fail.
Today the lines of traditional practice are once again being blurred, this time by the discussion concerning who will practice architecture and what the firms of the future will look like. With this great change comes great opportunity for the design professions and in that spirit I want to ask you to respect the work that you produce; to get compensated for your design ability; and to patent your architectural inventions. The practice of architecture and the typology of our firms is changing and it is my belief that those of us who embrace diversity of practice, engage in collaborative working relationships and share risk will be the most relevant and successful firms that emerge from this recession.

I believe that the future of architectural practice is inclusive of many disciplines in that we will no longer design simply buildings, but lifestyles. Our firms will design architecture, products, fashions, brands, experiences and systems. Our days of sitting by the phone waiting to be hired are gone. Instead, we will now identify needs, problems, and detailed practices to engage in the design process globally. The innovation brought forth by this process will not only appear in physical manifestations of traditional architecture, but in systems, processes and life experiences.

We will replace our current reactionary behavior with proactive architectueralism. Working to create dynamic young firms and engage our global community. Nothing is off limits! Together we will carve out a new identity for design professionals, show the relevance of what we do and build healthy well-designed communities. Our future is only limited by our creativity and our courage to endeavor to solve our planet's toughest problems. This means we are not limited at all! 

The AIAS that exists today has undergone many changes since that time, again by sheer virtue of the constantly renewing source of insight and initiative that has comprised it. Many initiatives and ideas have come, gone, and come again, yet many threads of continuity have carried throughout that time. These are what define this organization.

The AIAS provides fellowship. For those entering college for the first time, and embarking on a vastly unknown path, we provide a peer group. For those first experiencing, not only architecture, but also independence from the comforts of home and the rigors of collegiate education, we are a local and national collective of like-minded individuals.

The AIAS provides scholarship. In a field so broad and complex, yet mired in infinite detail and precision, we provide the opportunities to enhance the education delivered by schools. No two students learn the same, and what may come easy to one may be profoundly challenging to another. The AIAS is a resource not only for supplemental education through workshops, tutorials, and now digital resources, but also for collaborative learning opportunities, peer critique, and mutual support.

The AIAS provides mentorship. While we have grown immensely from the opportunities provided by our independence, we have never lost our deep ties with the profession, and with the other organizations that we will soon participate in. By virtue of our well-respected leadership, and the constituencies they speak for, we provide connections to an almost endless network of professionals working in every sphere of architectural practice, education, and regulation, as well as countless many more practicing in fields well beyond the traditional scope of architecture.
LEADERSHIP TRACK
LEARN THE FUNDAMENTALS & SKILLS TO LEAD YOUR CHAPTER TO SUCCESS.

ENTREPRENEURSHIP TRACK
DISCOVER EFFECTIVE WAYS TO LAUNCH & ADVANCE A BUSINESS.

CAREER TRACK
DEVELOP THE UNDERSTANDING TO MASTER YOUR CAREER PATH.

TECHNOLOGY TRACK
RAISE YOUR SOFTWARE CAPABILITIES TO THE NEXT LEVEL.

FREEDOM BY DESIGN TRACK
COLLABORATE ON BEST PRACTICES & METHODS FOR A SUCCESSFUL PROJECT.

GRASSROOTS CAREER EXPO
GET FACETO FACE WITH THE DESIGN INDUSTRY'S TOP FIRMS.

REGISTER APRIL 2015
2016 GRASSROOTS LEADERSHIP CONFERENCE
JULY 7 - 10
WASHINGTON, DC

For more than 30 years the AIAS has been preparing future leaders in architecture through our AIAS Grassroots Leadership Conference. Choose from one of the 5 tracks offered: Leadership, Career, Service, Entrepreneurship and Technology.

Each year the conference brings together chapter leaders, AIAS Freedom By Design program leaders, and other emerging professionals seeking insight and preparation on how to make the most of their year ahead. Grassroots is usually held in the Washington, DC area in July.

QUAD CONFERENCES
Regional conferences take place annually in the spring in the Northeast, South, Midwest and West Quads. These gatherings, known as Quad Conferences, are hosted by local chapters who have been selected to organize the event by their Quad. Themes vary based on the city, local culture and an architectural topic of choice.

NORTHEAST QUAD
MARCH 31 - APRIL 2
CARNEGIE MELLON UNIVERSITY
PITTSBURGH, PA

SOUTH QUAD
MARCH 31 - APRIL 2
SAVANNAH COLLEGE OF ART & DESIGN
SAVANNAH, GA

MIDWEST QUAD
MARCH 11 - 13
LAWRENCE TECHNOLOGY UNIVERSITY
DETROIT, MI

WEST QUAD
MARCH 22 - 25
UNIVERSITY OF NEVADA LAS VEGAS
LAS VEGAS, NV

2016 AIAS FORUM
DECEMBER 29 - JANUARY 2
BOSTON, MA

Every year, the AIAS collects in one city over the winter holiday to network, hear from our sponsors, learn from other leaders, discuss issues relevant to architecture and design education and conduct official AIAS business. The location changes on a yearly basis and all members are encouraged to attend. In addition to the energy of being surrounded by others with the same interests, the new Board of Directors is elected from a pool of incredibly inspiring candidates as they have speeches, debates and networking opportunities with AIAS members!
TO MANY MORE YEARS OF CRIT JOURNAL AND GRASSROOTS!